



# 2023 ANNUAL REPORT

Village of Nakusp  
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*Fiscal year ending December 31, 2023*

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Photo credit:  
Craig Pulsifer Photography

# Message from the Mayor

I am pleased to present the 2023 Annual Report on behalf of Nakusp Village Council. The present Council is made up of: Mayor Tom Zeleznik, Councilor Aidan McLaren-Caux, Councilor Mason Hough, Councilor Dolly Edwards, and Councilor Tina Knooihuizen. Our term began in November 2022 and after a brief but busy period getting up to speed, in 2023, we started our work with the needs of our residents as our primary focus.

2023 was another remarkably busy year. We continued to work with the community to focus on effective ways of creating a more economically resilient community. Our assets and strengths are what the community has, that will continually improve our community's life and its sustainability!

In June 2023 and November 2023, the new council took part in its first Nakusp Council Strategic Priorities 2023 -2027. Council developed a new mission statement that I am proud to stand behind:

*"We strive to promote sustainable practices, protect our natural environment, and cultivate economic opportunities that benefit the village and its people. By delivering the highest standard of municipal services, fostering strong community connections, supporting local initiatives, and embracing innovation, we aim to create a vibrant and inclusive village where individuals can thrive, and visitors feel welcomed."*

Our new Strategic Priorities include:

- Enhance & Leverage the Village's Natural Assets
- Good Governance & Corporate Excellence
- Organizational Resiliency
- Livability & Community Building

I encourage everyone to review our Strategic Priorities document on our new website.

2023 resulted in the completion of some major projects and the beginning of others, which will carry on into the years ahead:

- The Village's new Zoning Bylaw was completed and adopted by Council. This bylaw helps increase the opportunity for further development of housing in our community,
- Phase 2 of the Rotary playground is underway.
- Funding was received to heat and cool our Recreation Center auditorium to act as an emergency reception center in an emergency situation and power outages. This project is underway.
- Well #3 was commissioned and tied-in to our existing water distribution network. With this new potable well number 3 helps to secure long term expansion of water services for new development and subdivisions.
- Development of a 20-year Airport Master Plan began at the end of October and will be completed in early 2024.

2023 saw our Arrow Reservoir decline very quickly due to drought. By the end of July, our Nakusp public beach was not accessible because of the quick decline of the water levels that also created limited access for spawning fish to return upstream in rivers & creeks. How often this will occur in the future is tied to the ongoing negotiations for a Modernized Columbia River Treaty. Nakusp is and continues to be a wonderful place to live and raise a family. Our strong volunteerism and community partners ensure this will be the case today and our ongoing success into the future.

Respectfully submitted,  
Tom Zeleznik, Mayor Village of Nakusp



# Local Government in BC

The term local government in BC refers to both municipalities and regional districts. Specifically, the term municipality refers to a city, district, resort municipality, island municipality, Indian government district, town or village having the power to govern itself. Municipalities are general-purpose local governments that provide a wide range of services and regulate a variety of activities. Over 85% of BC's population resides within a municipality, although the land area covered by them is less than 2% of the area of the province. Regional districts are the general-purpose local governments for the unincorporated areas of the province and they provide a framework for inter-municipal cooperation for service provision.

Under the Canadian Constitution, local governments can only be established and granted powers by the provincial government. The BC government sets out the legal framework for local government through various provincial statutes, most notably the *Local Government Act* and the *Community Charter*. Together these two statutes set the rules for electing council members, appointing officials, conducting municipal business and establishing the authority of the local government.

## About This Report

When the *Community Charter* was adopted by the Province in 2003, the issue of accountability was one of the areas of increased legislative change. As part of the increased accountability, all municipalities are mandated by the *Community Charter* to prepare, on an annual basis, a document that reports to the citizens and stakeholders of the municipality past results and plans for the future. Once completed, the annual report must be available for public inspection a minimum of two weeks before the report is received by Council at a duly constituted meeting. This provides citizens with time to review the annual report, ask questions and prepare submissions. Council will consider the 2023 annual report at the Council meeting on **Monday, June 24** at 6:30 p.m. at the Emergency Services Building. We ask that you take time to read this report as we encourage your feedback in order that we may provide the best information possible to our taxpayers.

## Governance

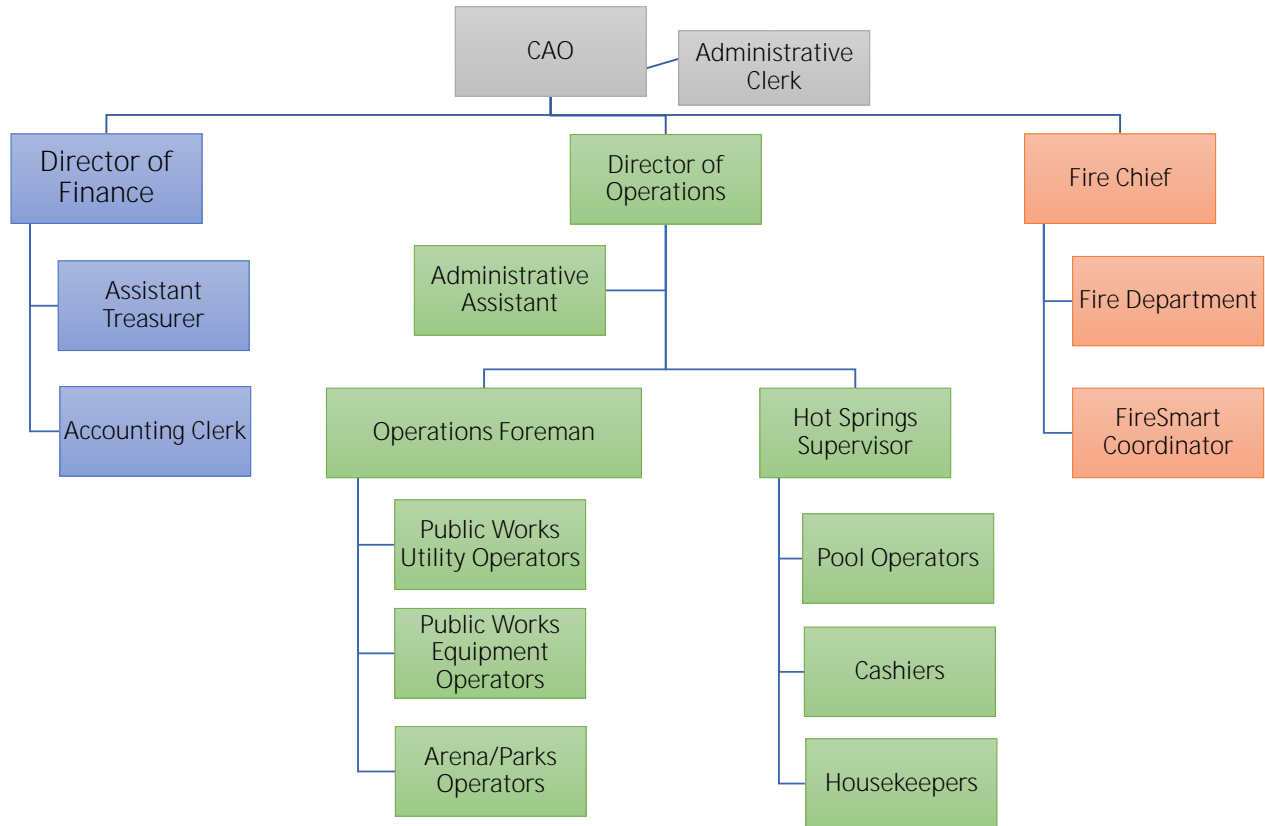
Council is made up of a Mayor and four Councillors. All members of Council are elected for a fixed four-year term. The next general election will be held in October, 2026.

The role of the elected Council is to act as the governing body for the Village, making decisions that represent the best overall interests of Nakusp residents and businesses. Council considers matters necessary for maintaining and improving operations and services, as well as planning for future generations. Fiscal responsibility and preservation of the environment are key principles guiding Council's decisions, as are the Mission and Vision Statements articulated later in this report. Council acts as a collective body and can only exercise its powers through resolutions and bylaws adopted in a properly constituted Council meeting. The Mayor and Councillors also have a responsibility to provide community leadership, act as ambassadors, and to lobby on behalf of the Village.

The Village operates on what is called the "one employee" system. The Chief Administrative Officer (CAO) is Council's only employee and acts as the link between Council and the rest of the Village staff. The CAO position is responsible for the overall management of Village finances and operations, ensuring that policies, programs and other directives of Council are implemented, and advising Council on the operation and affairs of the Village. Village staff is responsible for ensuring day to day activities are carried out efficiently in order to provide affordable services to the taxpayer.

# Village Operations

## Village of Nakusp Organizational Chart



### Staff Contacts:

Chief Administrative Officer		
Wayne Robinson	250-265-3689	cao@nakusp.com
Director of Finance / Deputy CAO		
Mark Tennant	250-265-3689	mtennant@nakusp.com
Director of Operations		
Cavan Gates	250-265-3689	operations@nakusp.com
Operations Foreman		
Terry Flamond	250-265-3689	tflamond@nakusp.com
Hot Springs Supervisor		
Diana Goodridge	250-265-4528	hotsprings@nakusp.com
Fire Chief & Emergency Services Coordinator		
Terry Warren	250-265-3563 250-265-1756 (cell)	trwarren@nakusp.com

# 2022-2026 Council Committees

- **Mayor Tom Zeleznik**

*CBT Community Initiatives Program and Affected Area Program*  
*Nakusp Seniors Society —Alternate*  
*Nakusp and Area Community Forest (NACFOR)—Alternate*  
*West Resource Recovery Committee—RDCK—Alternate*  
*Joint Resource Recovery Committee—RDCK—Alternate*  
*All Recreation Committee—RDCK—Alternate*  
*West Kootenay Boundary Regional Health District (WKBRHD) - Alternate*  
*RDEK Ktunaxa Kinbasket Treaty Advisory Committee—Alternate*
- **Mayor Tom Zeleznik**

*Alternate RDCK Municipal Director*
- **Councillor Aidan McLaren-Caux**

*RDCK Municipal Director*  
*West Resource Recovery Committee—RDCK*  
*Joint Resource Recovery Committee—RDCK*  
*All Recreation Committee—RDCK*  
*West Kootenay Boundary Regional Health District (WKBRHD)*
- **Councillor Dolly Edwards**

*CBT Community Initiatives Program and Affected Area Program—Alternate*  
*Nakusp Seniors Society*  
*Fair Trade—Alternate*  
*Nakusp Public Library*  
*Arrow & Slokan Lakes Community Services GAP*
- **Councillor Tina Knooihuizen**

*Nakusp & Area Development Board Committee (NADB)*  
*Fair Trade*  
*Nakusp Public Library—Alternate*  
*Nakusp & Area Youth Society*  
*Recreation Commission #4—Nakusp & Area K*  
*Arrow & Slokan Lakes Community Services GAP—Alternate*
- **Councillor Mason Hough**

*Nakusp and Area Community Forest (NACFOR)*  
*Nakusp & Area Development Board Committee (NADB) - Alternate*  
*RDEK Ktunaxa Kinbasket Treaty Advisory Committee*  
*Nakusp & Area Youth Society—Alternate*  
*Recreation Commission #4—Nakusp & Area K—Alternate*



# Village of Nakusp Council



Council: (left to right)  
Mason Hough, Aidan McLaren-Caux, Mayor Tom Zeleznik, Dolly Edwards, Tina Knooihuizen

The *Community Charter* requires that the Annual Report contain information relating to any members of Council that have been disqualified pursuant to Section 111.

No members of Council were disqualified in 2023 pursuant to *Section 111 of the Community Charter*.

# Message from the CAO ....

Thank you for taking the time to review the 2023 Annual Report for the Village of Nakusp.

2023 was the first full year of the new Council's term, sworn in the previous November. The start of 2023 was devoted to training our elected officials to ensure a smooth transition in municipal governance and good governance over their four-year term. Throughout the year, Council worked on its Strategic Priorities document, which was completed near the end of the year. The document can be found on the Village's website and is referenced repeatedly throughout this annual report.

The Village completed several projects of note that are of great importance to the community. In no particular order, they include:

**Adoption of the Zoning Bylaw:** Three years in the making, the new Village of Nakusp Zoning Bylaw was adopted mid-way through the year. Of note, the zoning bylaw allows for higher housing density and more uses in the C5 zone (which makes up a quarter of the Village area). It also regulates Short-Term Rentals by constraining the majority of Short-Term Rentals to operating on a property where someone lives long-term.

**New Website:** After years of resident dissatisfaction with the Village's website, the Village developed a new website that focuses on ease of navigation as well as updated and useful information. The new website was developed for approximately \$6000, which is a fraction of the cost of the website it replaced.

**Hot Springs Rehabilitation:** The Nakusp Hot Springs began implementing much-needed facility upgrades. This included replacing half of the pool deck, renovating the mechanical room, and installing a welcome sign. This is the first year of a multi-year project to repair and revitalize the facility. The facility devotes most of its profits to rehabilitation, and no taxation has been allocated to fund the upgrades. It is very rare for a community to have a facility like this, let alone one that covers 100% of its own expenses.

The Hot Springs operation continued to be profitable and contributed over \$44,000 to the Village's taxation revenue. Furthermore, it continues to be an economic driver for the community, attracting guests from around the province and even from other parts of the world.

The Village replaced staff who retired from the organization and brought on board a new Director of Operations at the beginning of September. There was also a re-alignment of the organization, creating an Operations Department under a single Foreman that included the amalgamation of Public Works and Arena/Parks departments. A staff member was hired to take on a FireSmart/Emergency Management role to help the Village prepare for an eventual emergency situation. This position was funded entirely through grant funding.

A couple of challenges were confronted in 2023. The Marina continues to be a challenge for the community due to its need for rehabilitation at a significant cost. The potential for a person to take over the marina operation did not materialize, and a budget for 2024 was discussed to help begin the task of bringing this facility up to an acceptable standard.

After many years of chronically low property tax rates, Village Council showed the necessary resolve to increase taxes by over 13% - an increase not seen in recent memory and a level I never thought I would see in my role as CAO. However, this was absolutely necessary to keep up with inflation, but more importantly to allow for routine maintenance, which has been neglected for many years. This neglect was largely due to the lack of financial resources to accommodate adequate staffing levels. Beginning in 2023, the Village finally had the financial resources to adequately perform daily tasks and resume routine maintenance. More work needs to be done, but progress is being made as staff become accustomed to properly planning seasonal tasks and prioritizing infrastructure maintenance. Our new Foreman and Director of Operations are key to this improved operating model.

At the end of 2023, Nakusp appears to be headed in the right direction, with a renewed focus on improving the function of the Village organization and a commitment to investing in rehabilitation the community's infrastructure.

— **Wayne Robinson, Chief Administrative Officer**



# Municipal Departments

## **ADMINISTRATION**

### **Wayne Robinson, Chief Administrative Officer (CAO)**

The CAO's office supports Council's strategic planning efforts and oversees the administration of the Village, its officers and employees. This department provides recommendations to Council that reflect facts, options and professional opinion pertaining to issues considered by Council and developing in the community. The CAO's office takes the lead role in managing the implementation of policy direction established by Council. It provides leadership and direction to all Village departments and operations. The CAO also holds the title and duties of Corporate Officer and Statutory Approving Officer.

## **FINANCE**

### **Mark Tennant, Director of Finance/Deputy CAO**

The Director of Finance is responsible for the financial management of the Village's assets and for the planning, implementation and monitoring of the Village's Five Year Financial Plan. Staff provide services including taxes, water & sewer billing, processing of accounts payable, accounts receivable, and payroll.

## **OPERATIONS**

### **Cavan Gates—Director of Operations**

The Director of Operations oversees the Public Works, Recreation and Parks and Hot Springs departments. Duties include overseeing major projects, reviewing and writing reports and overall management of all staff and operations within these three departments.

## **PUBLIC WORKS & RECREATION/PARKS**

### **Terry Flamond—Operations Foreman**

The Foreman oversees the management of the Public Works and Water and Sewer. Services encompassed under this umbrella include: potable water system; waste water treatment, building and facility maintenance, roads & sidewalks infrastructure, airport, equipment maintenance, garbage collection, and recycling.

The Foreman of Arena/Parks oversees the arena facility maintenance, downtown garbage collection, cemeteries and management of leisure services including municipal parks, sports complex and green spaces.

## **HOT SPRINGS, CHALETS and CAMPGROUND**

### **Diana Goodridge—Hot Springs Supervisor**

The Supervisor of the Nakusp Hot Springs is responsible for the operations of the Hot Springs, the Chalets and Hot Springs Campground. This includes overseeing the staff, marketing and maintenance.

## **FIRE**

### **Terry Warren, Fire Chief**

The Nakusp & District Volunteer Fire Department is responsible and has authority by Village Bylaws and the Fire Services Act for Protection of Life and Property, Fire Suppression, Pre-Fire & Disaster Planning, Mutual Aid to B.C. Wildfire Service, Rescue & Basic First Aid, Hazmat Response, Fire Prevention Programs, Local Assistants' to the Fire Commissioner for Inspection, Investigation and Enforcement.

# Strategic Priorities 2023-2027

*A vision statement presents a municipal council's ambition for the future. The Village of Nakusp Council has set the following vision statement.*

## VISION STATEMENT

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Nakusp is a vibrant community with an identity grounded in economic, social, and health and wellness. A sustainable and diverse economy exists in harmony with the environment, bolstered by local businesses, arts and cultural organizations, a well-connected trail system, and our collective natural assets.



Photo credit: Deb Booth

*A mission statement is an intentional declaration designed to encapsulate the goals and intentions of the municipal government concisely.*

*Council for the Village of Nakusp is proud to present its mission statement.*

## MISSION STATEMENT

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We strive to promote sustainable practices, protect our natural environment, and cultivate economic opportunities that benefit the village and its people. By delivering the highest standard of municipal services, fostering strong community connections, supporting local initiatives, and embracing innovation, we aim to create a vibrant and inclusive village where individuals can thrive, and visitors feel welcomed.

# 2023-2027 Strategic Priorities

## 1. Enhance and leverage the Village's natural assets

*We value our natural infrastructure and seek to leverage its benefits to reduce our climate impact and adopt promising practices and innovation.*

- Maximize the potential of the Nakusp Hot Springs for the benefit of the community and visitors.
- Ensure the waterfront remains a focal point demonstrating the Village's beauty and providing recreational opportunities for the community and visitors.
- Review all options in regards to the Village Marina development and decide on how to proceed.
- Demonstrate environmental stewardship of the Village's natural assets.

## 2. Good governance and corporate excellence

*A responsive and accessible government is paramount to building public trust. Our goal is to provide greater value to the community by improving the way we do business.*

- Invest in the community
- Proper asset management
- Invest in staff
- Improve communications
- Ensure bylaws, policies, and procedures are up to date, relevant, and achievable for Nakusp

## 3. Organizational Resiliency

*A resilient organization is one that is financially viable, plans ahead and able to adapt to changing Conditions. It draws from outside resources and finds creative ways to address challenges.*

- Collaborate with all forms of governments and government associations, including the RDCK, surrounding local governments, senior governments, AKBLG, UBCM, and First Nation governments.
- Continue to promote the importance of asset management and ensure it is a consideration for all future decisions.
- Identify and deploy efficiencies in operations to reduce costs and improve service delivery.
- The Village will review financial policies and adopt a best practices approach:

## 4. Livability and Community Building

*To enhance Nakusp as an attractive place to live and a visitor destination.*

- Offer recreation services in a cost-effective manner that meets our community's needs;
- Encourage sustainable growth and development that is financially and ecologically prudent.
- Continue to plan and develop the Village's trail network to improve the active mobility of residents and visitors alike by connecting our community through non-motorized means.
- Develop ways to help increase housing options with a focus on the missing middle.
- Encourage diversifying our local employment options.
- Develop conditions for residents to live in a safe, clean and equitable community.

# Municipal Services

## SERVICES PROVIDED

### Airport

- 2983' paved runway

### Arena / Auditorium

- Arena
- Auditorium / kitchen rentals
- 4 sheet curling rink
- Squash court
- Hockey, figure skating

### Beach

### Building Inspection (contracted to RDCK)

### Business Licensing

### Bylaw Enforcement

### Campsite

- Municipal
- Hot Springs

### Cemeteries

- Legion
- Women's Institute
- Glenbank
- Catholic
- Nakusp
- Hillcrest

### Emergency Services

- Volunteer Fire Department

### Garbage & Recycling Collection

### Legislative Services

### Nakusp Hot Springs & Cedar Chalets

### Parks

- Waterfront Walk
- Trails
- Children's Play Park
- Skatepark
- Tennis / Pickleball Courts
- Sportsfields

### Potable Water System

### Snow Removal

### Street Lighting

### Taxation

### Waste Water Treatment System

### Wharf & Boat Launch

### Zoning—Municipal

Nakusp is situated on the East shore of Upper Arrow Lake in the Selkirk Mountains in the Regional District of Central Kootenay, British Columbia. It lies approximately 160 kms north of the City of Nelson, 147 km north of the City of Castlegar, and 100 kilometres south of Revelstoke.

Nakusp lies at the south terminus of Provincial Highway #23, which connects to Highway #6.

The Village of Nakusp covers an area of 1,059 hectares.

Nakusp's shoreline, forest cover, hot springs, and wetlands provide habitat for wildlife and a unique place for people to live.



## Climate

Mean Annual Temperature	7.7° C (45.86° F)
Average July Temperature	26° C (66.38° F)
Average January Temperature	-1.7° C (28.94° F)
Annual Rainfall	649.9 mm (26 inches)
Total Snowfall	192.1 cm (75.6 inches)
Total Sunshine	1902 hours

# Goals and Objectives 2020-2023

## **Community Development:**

*Support initiatives which contribute to the revitalization of Nakusp ensuring that the Village continues to be a safe, livable and vibrant community while attracting new families.*

**Objective:** Partnering with Interior Health Authority for promotion of health and wellness within the community;

**Progress:** ONGOING

**Objective:** Advocate for improved health services;

**Progress:** ONGOING

- Advocated for 24 hour Alpha Car ambulance service through BCEHS – Success achieved

**Objective:** Investigate opportunities to increase utilization and programming of arena complex, parks, trails and continue working with recently established Municipal Campground Expansion Committee for potential development.

**Progress:** ONGOING

- Recreation Coordinator hired to organize programming at Village recreation facilities

**Objective:** Continue to lobby for improved access to lake (BC Hydro/Province) – breakwater/boat launch

**Progress:** ONGOING

- Ongoing efforts to install a new breakwater – waiting for a Mussel study.

**Objective:** Engage youth in initiatives whenever possible

**Progress:** ONGOING

- Working with Youth Society for creation of a youth center. Rezoned land for their benefit.

**Objective:** Support senior services;

**Progress:** ONGOING

**Objective:** Support housing development initiatives by seeking out developers and creating partnerships with funding partners;

**Progress:** ONGOING

- Zoning Bylaw rewrite has been completed.
- Working with Nakusp and Area Development Board for the creation of Housing Society.

**Objective:** Recognize volunteer efforts in the community and acknowledge volunteer appreciation initiatives;

**Progress:** ONGOING

- Provided service awards to the Village's emergency service volunteers

**Objective:** Establish positive and effective relationships with community organizations; other local governments and first nations

**Progress:** ONGOING

**Objective:** Continue to seek out funding opportunities to develop and implement a signage master plan

**Progress:** Signage Masterplan complete. Moving to implementation stage.

**Objective:** Continue to offer programs to improve mobility and accessibility within the community.

**Progress:** ONGOING

- Collaborating with RDCK on regional Accessibility committee.



# Goals and Objectives 2020-2023

## Economic Development

*Encourage diverse economic growth through support of strategic initiatives that meet needs of Nakusp's identity and location.*

**Objective:** Continue through the recently developed Investment Ready Nakusp Committee to make Nakusp investment ready

**Progress:** Complete

**Objective:** Continue with the Broadband initiative, develop partnerships, and seek out funding opportunities for "last mile" connection

**Progress:** Unnecessary

- Private internet company now providing Fiber Optic speed internet to communities over the air.

**Objective:** Support fixed transportation link

**Progress:** ONGOING

**Objective:** Support the local value-added agriculture and food processing industry

**Progress:** ONGOING

**Objective:** Support the local value-added forestry industry

**Progress:** ONGOING

**Objective:** Acknowledging regional tourism and develop initiatives to benefit Nakusp.

**Progress:** ONGOING

- Collaborated with Arrow Slocan Tourism Association
- Revitalization of the Hot Nakusp Hot Springs facility underway.

## Hot Springs Development:

*Continue to explore options that provide the best benefit/return to taxpayers while maintaining community access.*

**Objective:** Continue to provide hospitality customer service training for staff

**Progress:** ONGOING

- Windows replaced.

**Objective:** Identify and secure funding for improvements to Chalets

**Progress:** ONGOING

**Objective:** Facilitate increased services and improve the provision of services

**Progress:** ONGOING

- Engaged in a new maintenance plan that includes longer maintenance shutdowns at the facility to renew assets and improve operations.

**Objective:** Develop initiatives to improve marketing and tourism attractiveness

**Progress:** ONGOING

**Objective:** Support new development and consider joint ventures and/or sale opportunities

**Progress:** ONGOING

# Goals and Objectives 2020-2023

## **Land Use & Industrial Growth:**

*Maintain Nakusp's role as a diverse regional hub by retaining and attracting key industries and services to support them and collaborating regionally to foster sustainable growth.*

**Objective:** Support development of industrial land within Nakusp and Area K

**Progress:** ONGOING

- Successfully removed a portion of the Airport from the ALR

**Objective:** Review and amend land use policies and bylaws to create opportunities for development

**Progress:** COMPLETED

- Zoning bylaw rewrite has been completed which increases opportunities for diversification.

## **Fiscal Responsibility:**

*Plan for, invest in, and maintain safe, resilient and sustainable infrastructure in a way that provides the highest value to the taxpayers in the community.*

**Objective:** Developing a tangible capital asset plan

**Progress:** ONGOING

- Completed the Natural Capital Asset Management plan.

**Objective:** Development of a sound financial plan

**Progress:** ONGOING

- 2023-2028 five year financial plan completed.
- Incorporated asset management plan into financial plans including retirement asset obligations.

**Objective:** Focus on our infrastructure for future generations.

**Progress:** ONGOING

- Completed Well #3 project

# Community Services — Hot Springs, Chalets

## 2023 Hot Springs Facts & Figures

- The chalets were at about 90% occupancy in 2023.
- Pool visitor count was over 50,000 compared to 49,423 in 2022. There were 3,825 campers compared to 4,654 in 2022.
- Staff started a multi-year rehabilitation project by replacing half of the main pool deck.

## *The Year of Tourism Recovery*

The Hot Springs generated record revenues in 2023 and a good rebound year in 2022 after experiencing two down years caused by the pandemic. As the tourist hub of Nakusp, the Hot Springs continues to be one of the main drivers of economic activity for our community. Visitors continue to fall in love with the endless outdoor opportunities and Kootenay culture as they explore our town and surrounding area.

2023

Gross Revenue—\$1,191,933

2022

Gross Revenue—\$1,080,391

2021

Gross Revenue—\$780,928

2020

Gross Revenue—\$641,283





# Community Services — Recreation & Parks

## 2023 Recreation & Parks Highlights

- 2023 focused on training new staff and maintaining service levels.
- Phase 2 of the Rotary Adventure Playground was designed and is again made possible because of significant volunteer contributions from the Rotary Club. Installation of the new playground will finish in 2024.
- A recreation program coordinator continued to help organize and develop recreation program opportunities for the public.
- A significant repair to the arena slab was completed in September.
- The Municipal Campground had its busiest year generating \$135,900 in revenues.



# Community Services — Public Works



THE VILLAGE OF  
**N A K U S P**

## 2023 Public Works Report



### What are “Public Works Services”?

This includes, but is not limited to, the following:

- Maintenance of Village facilities and buildings;
- Garbage Collection and Recycling Services;
- Snow Removal & Road Maintenance;
- Sidewalk Inspection, Installation & Maintenance;
- Cemetery Burials, Headstone Installations;
- Maintenance of Village fleet and equipment;
- Street Lighting Inspection, Reporting & Maintenance;
- Airport Maintenance

### What Does the Public Works Department do?

The Operations Department is responsible for the Village Community Water System, the Community Wastewater System, and Public Works Services. Staff time allocations are as follows:

Water Distribution & Treatment 22%

Wastewater  
Collection & Treatment 16%

Public Works Services 62%



# Community Services — Public Works

## CURBSIDE Blue Box RECYCLING

Pickup is available  
in Nakusp.



### VILLAGE OF NAKUSP **PUBLIC WORKS DEPARTMENT**

1325 Hot Springs Road

For more information,  
please contact  
the Public Works Department  
**250.265.3689**

#### Where does funding come from?

The Public Works Services are funded through general taxation. Utility services are separate – generating revenue through annual utility billing for water and sewer expenditures. User fees are collected for services like garbage collection and cemeteries. A number of Capital projects are co-funded through Provincial or Federal grants.

For 2023, the Public Works Department used:  
approximately 15% of the combined overall Village budget for Public Works services;  
6% for the community water system;  
5% for the wastewater system;  
Total of approximately 26%.

# Community Services — Public Works

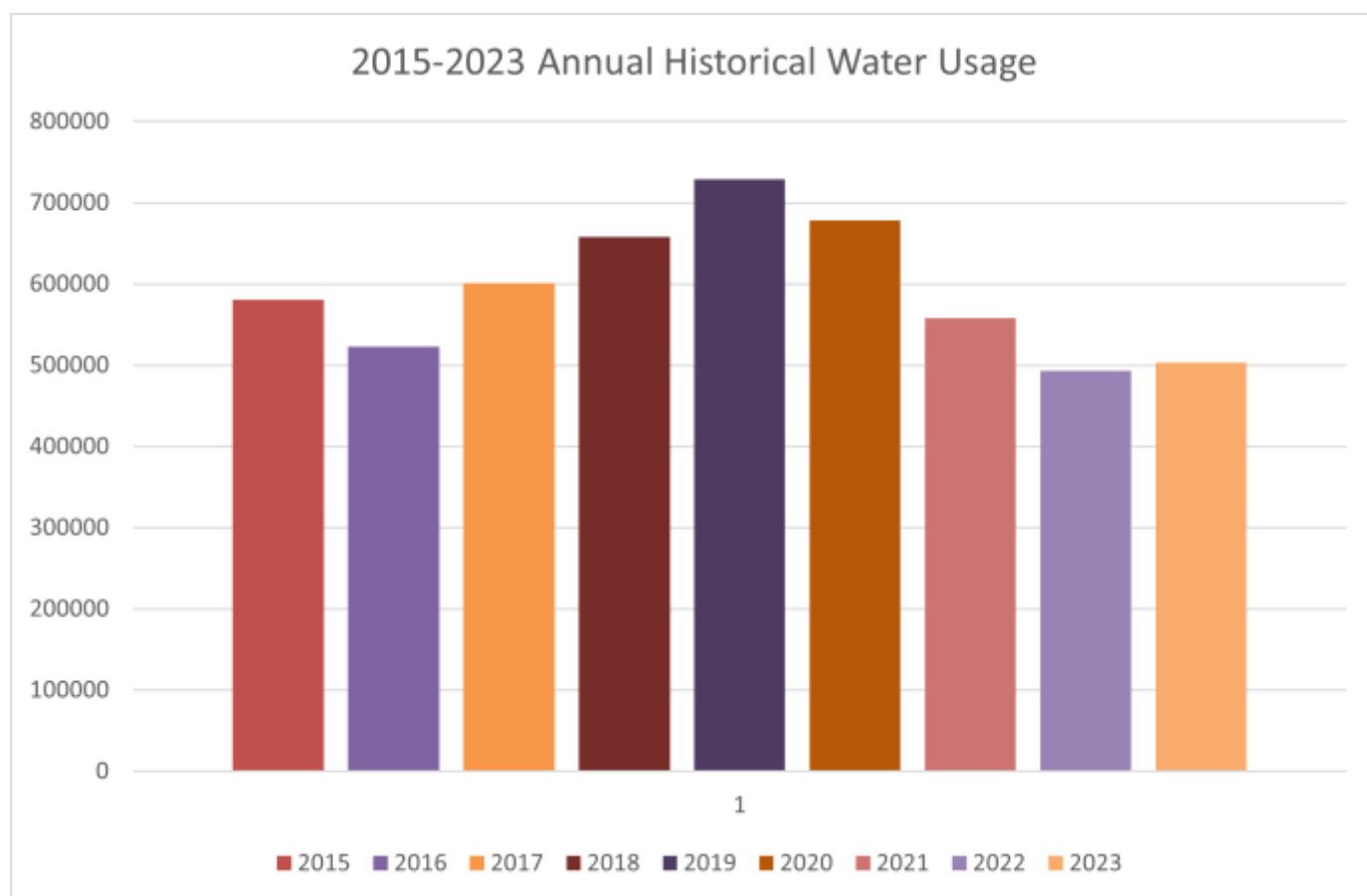
## What happens if my garbage day falls on a holiday?

If your garbage day is on a Monday, your collection day will be on the following Tuesday. If your garbage day is on Wednesday, your pick up will be on Friday. If your garbage day is on a Friday, your garbage pick-up will be on the Wednesday prior.

Please ensure that all residential garbage is placed in a Village garbage bag (sold at local retail stores and the Village Office) and an animal-resistant container. Garbage should be placed on the Avenue adjacent to the residence by 7:30 am, but not overnight.

## 2023 Water Consumption

An encouraging trend in water consumption in our community is seen with reduced annual usage over several years. Leak repairs and responsible usage by residents contribute to a system that costs less to operate.



# Community Services — Public Works



## CONTACT US

**Village of Nakusp  
Public Works Department**

PO Box 280  
1325 Hot Springs Rd  
Nakusp, BC V0G 1R0

**Phone: 250-265-3689**

**Emergencies: 250-265-3861**

Email— Director of Operations  
[operations@nakusp.com](mailto:operations@nakusp.com)

**Phone: 250-265-3689**

## WATER CONSERVATION

**Stage 1 Water Conservation - May 1 Annually  
Bylaw 702, 2022 (Current Information)**

### Permitted Uses at ANY Address on ANY Day

- Hand Watering—flower gardens, vegetable gardens, decorative planters, shrubs or trees.
- Drip Irrigation OR Micro Sprinkler Irrigation—flower garden, vegetable gardens, decorative planters, shrubs or trees.
- Use of hose to supply water for washing boats, motor vehicles or driveway ONLY if the hose is affixed with an automatic shutoff device.
- Watering of public sports fields, school yards, public parks and cemeteries.
- Filling and maintaining of private pools, ponds, spas, hot tubs, and bird baths.
- Waterslides or sprinkler for the purpose of children's play.
- Commercial carwash.
- Uses authorized by permit issued by the CAO, Director of Operations, or Designate.

### Lawn Watering Days

Even Number Houses—Water on even days  
Odd Number Houses—Water on odd days

### Lawn Watering Times and Devices

6AM—9AM and 8PM—11PM for hose supplied sprinkler  
Midnight (12AM) - 6AM for underground automated sprinkler systems

To find out information regarding Stages 2-4 go to our website: [www.nakusp.com](http://www.nakusp.com) (Bylaws).

For more information contact – [operations@nakusp.com](mailto:operations@nakusp.com)  
or call 250.265.3689

# Financial Section

Included in this report are the 2023 Financial Statements prepared by the Village of Nakusp and audited by Grant Thornton LLP. The consolidated financial statements are prepared in accordance with Generally Accepted Accounting Principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of Chartered Professional Accountants Canada (CPA).

## DEBT

As at December 31, 2023 the Village's debt was \$1,170,054. No additional debt was incurred by the Village in 2023.

<u>Bylaw</u>	<u>Original Debt</u>	<u>Term</u>	<u>Debt Start Date</u>	<u>Debt Expiry Date</u>	<u>Total</u>
Bylaw 648 - Upgrades to ice plant at arena	100,000	20 yrs	2014	2034	64,460
Bylaw 648 - Auditorium roof and solar panels	275,000	20 yrs	2013	2033	164,123
Bylaw 637 - Repairs to Hot Springs in 2006 - pay-back borrowing from reserves	710,000	20 yrs	2011	2031	350,234
Bylaw 638 - Construction of Emergency Services Building	110,000	20 yrs	2011	2031	54,263
Bylaw 546 - Sewer Lift Station	268,586	25 yrs	2003	2028	82,503
Equipment Loan—Fire Tender	425,000	20 yrs	2017	2032	227,692
Bylaw 671 - North Kuskanax Water & Sewer LSA	282,620	20 yrs	2018	2038	226,779
					<u>1,170,054</u>

The loan payments for the sewer lift station are paid from the sewer fund and not from general taxes. The loan payments for the Hot Springs come from Hot Springs revenue and not from general taxes. The loan payments for the North Kuskanax Water & Sewer LSA are paid by a parcel tax specific to the properties in the local service area and not from general taxes.



## Independent Auditor's Report

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To the Mayor and Council of the  
Village of Nakusp

### Opinion

We have audited the financial statements of the Village of Nakusp (the "Village"), which comprise the statement of financial position as at December 31, 2023, and the statements of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Village of Nakusp as at December 31, 2023, and its results of operations, its changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements taken as a whole. Schedule C is presented for the purposes of additional information and is not a required part of the financial statements. Such information has not been subject to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion thereon.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



# Financial Section

## Independent Auditor's Report (continued)

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Village or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention to our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nelson, Canada  
May 13, 2024

*Grant Thornton LLP*

Chartered Professional Accountants

# Financial Section

## VILLAGE OF NAKUSP STATEMENT OF FINANCIAL POSITION As At December 31, 2023

	2023	2022
<b>FINANCIAL ASSETS</b>		
Cash and cash equivalents	\$ 7,302,267	\$ 6,498,987
Investments (note 4)	1,734,508	521,284
Accounts receivable (note 5)	564,329	603,969
MFA debt reserve cash deposits (note 6)	24,535	23,795
Investment in NACFOR (2013) (note 7)	1,972,966	1,528,975
	<u>11,598,605</u>	<u>9,177,010</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (note 8)	520,337	525,347
Deferred revenue (note 9)	641,110	500,690
Asset retirement obligations (note 10)	666,061	-
Deposits	38,231	37,746
MFA long-term debt (note 11)	1,170,054	1,269,284
	<u>3,035,793</u>	<u>2,333,067</u>
<b>NET FINANCIAL ASSETS</b>	<u>8,562,812</u>	<u>6,843,943</u>
<b>NON-FINANCIAL ASSETS</b>		
Prepaid expenses	110,460	99,178
Inventory	30,594	27,366
Tangible capital assets (schedule A)	21,195,082	20,951,534
	<u>21,336,136</u>	<u>21,078,078</u>
<b>ACCUMULATED SURPLUS (note 12)</b>	<u>\$ 29,898,948</u>	<u>\$ 27,922,021</u>
<b>CONTINGENT LIABILITIES (note 15)</b>		
<b>CEMETERY CARE TRUST FUND (note 18)</b>		



Mark Tennant  
Director of Finance / Deputy Chief Administrative Officer

*The accompanying notes are an integral part of these financial statements.*

# Financial Section

## VILLAGE OF NAKUSP STATEMENT OF OPERATIONS For the Year Ended December 31, 2023

	2023 Budget (Note 17)	2023 Actual	2022 Actual
<b>REVENUE</b>			
Government transfers (note 16)	\$ 4,477,627	\$ 2,796,631	\$ 2,177,334
Municipal property and parcel taxes	1,305,833	1,306,789	1,161,666
Hot Springs fees and other revenue	1,068,000	1,191,933	1,080,391
Water user fees and charges	631,048	605,931	588,514
General fees, charges, and other	508,260	576,814	509,624
Sewer user fees and charges	543,171	536,761	521,196
Interest and actuarial income	200,000	339,049	110,406
Utility taxes and grants-in-lieu of taxes	103,800	105,749	100,010
Gain on sale of tangible capital assets	-	-	50,000
Interest and penalties on taxes	26,950	39,231	29,145
Equity income from NACFOR (2013) (note 7)	-	443,991	25,917
	<b>8,864,689</b>	<b>7,942,879</b>	<b>6,354,203</b>
<b>EXPENSES</b>			
General government	1,285,002	1,401,406	1,034,765
Hot Springs and Chalets	975,512	956,044	831,315
Parks and recreation	858,534	896,269	927,501
Protective services	324,049	290,945	210,612
Public works and transportation	716,372	707,153	631,588
Sewer services	283,588	259,342	260,020
Water services	349,102	287,455	288,064
Interest on debt	48,338	57,592	46,181
Amortization	973,200	1,078,573	961,315
Accretion expense	-	31,173	-
	<b>5,813,697</b>	<b>5,965,952</b>	<b>5,191,361</b>
<b>ANNUAL SURPLUS</b>	<b>3,050,992</b>	<b>1,976,927</b>	<b>1,162,842</b>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>27,922,021</b>	<b>27,922,021</b>	<b>26,759,179</b>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<b>\$ 30,973,013</b>	<b>\$ 29,898,948</b>	<b>\$ 27,922,021</b>

*The accompanying notes are an integral part of these financial statements*

# Financial Section

## VILLAGE OF NAKUSP STATEMENT OF CHANGES IN NET FINANCIAL ASSETS For the Year Ended December 31, 2023

	2023 Budget	2023 Actual	2022 Actual
<b>ANNUAL SURPLUS</b>	<b>\$ 3,050,992</b>	<b>\$ 1,976,927</b>	<b>\$ 1,162,842</b>
Acquisition of tangible capital assets	( 2,618,305)	( 687,233)	( 1,756,147)
Increase in tangible capital assets due to asset retirement obligations	-	( 634,888)	-
Amortization of tangible capital assets	919,000	1,078,573	961,315
Gain on sale of tangible capital assets	-	-	( 50,000)
Proceeds on sale of tangible capital assets	-	-	50,000
	<b>1,351,687</b>	<b>1,733,379</b>	<b>368,010</b>
Net change in inventory and prepaid expenses	-	( 14,510)	( 5,106)
<b>INCREASE IN NET FINANCIAL ASSETS</b>	<b>1,351,687</b>	<b>1,718,869</b>	<b>362,904</b>
<b>NET FINANCIAL ASSETS, BEGINNING OF YEAR</b>	<b>6,843,943</b>	<b>6,843,943</b>	<b>6,481,039</b>
<b>NET FINANCIAL ASSETS, END OF YEAR</b>	<b>\$ 8,195,630</b>	<b>\$ 8,562,812</b>	<b>\$ 6,843,943</b>

*The accompanying notes are an integral part of these financial statements*



# Financial Section

**VILLAGE OF NAKUSP**  
**STATEMENT OF CASH FLOWS**  
**For the Year Ended December 31, 2023**

	2023	2022
<b>OPERATING TRANSACTIONS</b>		
Annual surplus	\$ 1,976,927	\$ 1,162,842
Non-cash items included in annual surplus		
Amortization	1,078,573	961,315
Accretion	31,173	-
Actuarial gain on MFA long-term debt	( 28,091)	( 24,927)
Gain on sale of tangible capital assets	-	( 50,000)
Equity (income) loss from NACFOR (2013)	( 443,991)	( 25,917)
Changes in non-cash operating balances		
Accounts receivable	39,640	( 258,098)
MFA debt reserve cash deposits	( 740)	( 519)
Prepaid expenses and inventory	( 14,510)	( 5,106)
Accounts payable and accrued liabilities	( 5,010)	140,025
Deferred revenue and deposits	140,905	285,512
<b>Cash Provided by Operating Transactions</b>	<b>2,774,876</b>	<b>2,185,127</b>
<b>CAPITAL TRANSACTIONS</b>		
Purchase of tangible capital assets	( 687,233)	( 1,756,147)
Proceeds from disposal of capital assets	-	50,000
<b>Cash Applied to Capital Transactions</b>	<b>( 687,233)</b>	<b>( 1,706,147)</b>
<b>FINANCING TRANSACTIONS</b>		
Repayment of interim and long-term debt	( 71,139)	( 81,670)
<b>Cash Applied to Financing Transactions</b>	<b>( 71,139)</b>	<b>( 81,670)</b>
<b>INVESTING TRANSACTIONS</b>		
Net change in investments	( 1,213,224)	( 3,852)
<b>Cash (Applied to) Provided by Investing Transactions</b>	<b>( 1,213,224)</b>	<b>( 3,852)</b>
<b>INCREASE IN CASH</b>	<b>803,280</b>	<b>393,458</b>
<b>CASH, BEGINNING OF YEAR</b>	<b>6,498,987</b>	<b>6,105,529</b>
<b>CASH, END OF YEAR</b>	<b>\$ 7,302,267</b>	<b>\$ 6,498,987</b>

*The accompanying notes are an integral part of these financial statements*



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS As At December 31, 2023

The notes to the financial statements are an integral part of the statements. They explain the significant accounting and reporting policies underlying these statements. They also provide relevant supplementary information and explanations which cannot be conveniently expressed in the financial statements alone.

### 1. NATURE OF THE ENTITY

The Village of Nakusp (the "Village") is incorporated under the Local Government Act of British Columbia and is subject to the provisions of the Community Charter and legislation under the Province. The Village's principal activities include the provision of local government services to residents of the incorporated area.

The financial statements are the responsibility of management and prepared in accordance with Canadian public sector accounting standards ("PSAS"). The preparation of these financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of the significant accounting policies of the Village of Nakusp.

#### Basis of presentation

The Financial Statements of the Village comprise the Village's Operating, Capital, and Reserve funds. All inter-fund balances have been eliminated.

- i) **Operating Funds:** These funds include the General, Hot Springs, Waterworks Utility, and Sewer Utility operations of the Village. They are used to record the operating costs of the services provided by the Village.
- ii) **Capital Funds:** These funds include the General, Hot Springs, Waterworks Utility and Sewer Utility Capital funds. They are used to record the acquisition and disposal of property and equipment and their related financing.
- iii) **Reserve Funds:** Reserve funds include statutory reserves restricted by the Community Charter and associated Municipal bylaws and reserves set aside by Council for future expenditures.

#### Basis of accounting

The Village's financial statements are prepared using the accrual basis of accounting. Revenues are recognized in the year which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and/or the the creation of a legal obligation to pay.

#### Investment in government business enterprise

The Village's wholly owned subsidiary, the Nakusp & Area Community Forest (2013) Inc. ("NACFOR (2013)"), is a government business enterprise, accounted for using the modified equity method. Under this method, the business enterprise's accounting principles are not adjusted to conform with those of the Village. The equity income for the year is recorded as revenue in the Village's statements of operations and the investment in NACFOR (2013) is adjusted accordingly.

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Cash and equivalents

Cash and equivalents include liquid investments with maturities of three months or less at acquisition.

#### Investments

Investments are recorded at cost. Investment income is recorded on the accrual basis and recognized when earned.

#### Tangible capital assets

Tangible capital assets, comprised of capital assets and capital work-in-progress, are recorded at cost less accumulated amortization and are classified according to their functional use. Amortization is recorded on a straight-line basis over the estimated useful life of the asset commencing the year the asset is put into service. Estimated useful lives are as follows:

Land	not amortized
Buildings and building components	15 - 50 years
Machinery and equipment	5 - 20 years
Furniture and equipment	5 - 20 years
Information technology	3 - 5 years
Vehicles and mobile equipment	5 - 25 years
Infrastructure	15 - 50 years

Contributed tangible capital assets are reported at fair value at the time of donation and are also recorded as revenue.

Inventories consist of supplies for the Village's own use and recorded at the lower of cost or net replacement value.

#### Asset Retirement Obligations

An asset retirement obligation is a legal obligation associated with the retirement of a tangible capital asset that the Village will be required to settle. The Village recognizes asset retirement obligations when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

Asset retirement obligations are initially measured at the best estimate of the amount required to retire a tangible capital asset at the financial statement date. The estimate of a liability includes costs directly attributable to asset retirement activities.

Asset retirement obligations are recorded as liabilities with a corresponding increase to the carrying amount of the related tangible capital asset. Subsequently, the asset retirement costs are allocated to expenses over the useful life of the tangible capital asset. The obligation is adjusted to reflect period-to-period changes in the liability resulting from the passage of time and for revisions to either the timing or the amount of the original estimate of the undiscounted cash flows or the discount rate.

#### Municipal pension plan

The Village's pension plan follows the guidelines of the Municipal Pension Plan which is administered by the Province of British Columbia for all British Columbia municipalities. The Village and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers is responsible for administering the plan, including investment assets and administration of benefits. The plan is a multi-employer defined benefit plan.

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the year in which it is used for the specified purpose.

#### Revenue Recognition

##### *Municipal Property Taxation*

Taxation levies for Village services are recognized as revenue at the time of issuing the property tax notices for the fiscal year. Taxation levies imposed by other taxing authorities are not included in these statements.

##### *General Fees and Charges*

General Fees and charges are recognized as revenue when the service or product is provided by the Village. These include charges for garbage collection, rentals, permits, licenses, campground and arena fees, and other recoveries.

##### *Government Transfers (conditional and unconditional grants)*

Unconditional transfer revenue is recognized when it has been authorized by the transferor. Conditional transfer revenue is recognized when the transfer has been authorized by the transferor and the Village has met all the eligibility criteria, unless the transfer creates a liability (conditions on the use of the funds that have not yet been fulfilled by the Village). Conditional transfers for capital expenditures revenue are recognized when eligible expenditures are incurred by the Village.

#### Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met;

- an environmental standard exists;
- contamination exceeds the environmental standard;
- the Village is directly responsible or accepts responsibility;
- it is expected that future economic benefits will be up; and
- a reasonable estimate of the amount can be made.

The liability is recognized at management's estimate of the cost of post remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for the contaminated site. The Village has no liabilities under this standard as at December 31, 2023 and 2022.

#### Financial Instruments

The Village's financial instruments consist of cash and cash equivalents, accounts receivable, investments MFA debt reserve cash deposits, accounts payable and accrued liabilities, deposits, and MFA long-term debt are recorded at cost/amortized cost.

#### Budget Figures

The budget figures are based on the Five-Year Financial Plan for 2023 - 2027 per Bylaw no. 726, 2023 was adopted May 8, 2023.



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

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### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Significant areas requiring estimates include the useful life of tangible capital assets for amortization, the determination of accrued liabilities, and the provision for contingencies. Actual results could differ from management's best estimates as additional information becomes available in the future.

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### 3. CHANGE IN ACCOUNTING POLICIES

Effective January 1, 2023, the Village adopted new Public Sector Accounting Standard Section PS 3280 Asset Retirement Obligations (ARO) which recognizes legal obligations associated with the retirement of tangible capital assets. The financial statements of the comparative year have not been restated to reflect this change in the accounting policy, which has been applied prospectively. Under the prospective application method, all ARO incurred before and after the transition date have been recognized/adjusted in accordance with this standard. For those tangible capital assets in productive use, there was a related increase in the carrying amount of the related tangible capital asset by the same amount; for those tangible capital assets no longer in productive use, an expense was recognized for the same amount as the liability.

As a result of the adoption on this new accounting policy, an increase in the buildings tangible capital asset of \$424,712, an increase in the water system tangible capital asset of \$210,175, an increase in the asset retirement obligation of \$666,061 and an asset retirement obligation accretion expense of \$31,173 were recognized in the financial statements as at December 31, 2023.

Effective January 1, 2023, the Village adopted new Public Sector Accounting Standards Sections PS 3450 Financial Instruments, PS 3041 Portfolio Investments, PS 2601 Foreign Currency Translation and Section 1201 Financial Statement Presentation along with the related amendments. New Section PS 3450 requires the fair value measurement of derivatives and portfolio investments in equities quoted in an active market. All other financial assets and liabilities are measured at cost or amortized cost (using the effective interest method), or, by policy choice, at fair value when the entity defines and implements a risk management or investment strategy to manage and evaluate the performance of a group of financial assets, financial liabilities or both on a fair value basis.

The measurement requirements were applied prospectively. The recognition, derecognition, and measurement policies followed in the comparative period were not reversed and the comparative figures have not been restated. The Village does not have any financial assets or liabilities that are recorded at fair value. The adoption of this standard has no impact on the financial statements of the Village.

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# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 4. INVESTMENTS

	2023	2022
MFA Money Market and CIBC Flexible GIC Funds	\$ 1,728,026	\$ 515,118
MFA Intermediate Fund	2,639	2,518
MFA Short-term Bond Fund	3,843	3,648
	<u>\$ 1,734,508</u>	<u>\$ 521,284</u>

### 5. ACCOUNTS RECEIVABLE

	2023	2022
Municipal property taxes	\$ 225,805	\$ 230,666
Government and agency grants	85,436	152,698
Sewer user fees	35,329	34,456
Water user fees	35,707	34,695
GST rebate	12,831	29,484
Other	169,221	121,970
	<u>\$ 564,329</u>	<u>\$ 603,969</u>

### 6. MUNICIPAL FINANCE AUTHORITY (MFA) DEBT RESERVE DEPOSITS

The Municipal Finance Authority of British Columbia ("MFA") provides capital financing for regional districts and their member municipalities. The MFA is required to establish a Debt Reserve Fund. The MFA must then use this fund if at any time there are insufficient funds to meet payments on its obligations.

Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the financing agreements. The interest earned on the Debt Reserve Fund Cash Deposit, less administrative expenses, becomes an obligation of MFA to the member municipalities through the regional districts. Upon the maturity of a debt issue, the unused portion of the Debt Reserve Fund established for that issue will be discharged to the municipality, including interest earned. Use of the Cash Deposit is restricted by legislation. The detail of the cash deposits and demand notes at year-end are as follows:

	Demand Notes	Cash Deposits	2023	2022
General and Hot Springs Funds	\$ 28,234	\$ 16,137	\$ 44,371	\$ 43,885
Sewer and Water Funds	14,432	8,398	22,830	22,577
	<u>\$ 42,666</u>	<u>\$ 24,535</u>	<u>\$ 67,201</u>	<u>\$ 66,462</u>

The cash portion of the Debt Reserve Fund is recognized as an asset in the financial statements. The demand notes are contingent liabilities and are not recorded in the financial statements.



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 7. INVESTMENT IN NACFOR (2013)

Nakusp & Area Community Forest (2013) Inc. ("NACFOR (2013)") is a wholly owned subsidiary that was created for the purpose of managing a timber license in the Nakusp area.

The Village accounts for its investment in this government business enterprise using the modified equity method. The condensed financial information of this investment for the year ended December 31, 2023 with comparative figures for December 31, 2022 are as follows:

	2023	2022
Assets		
Current assets	\$ 1,275,796	\$ 1,614,898
Long-term assets	1,665,439	1,398,883
	<u>2,941,235</u>	<u>3,013,781</u>
Liabilities		
Current liabilities	336,398	237,806
Silviculture accrual	289,000	387,000
Other long term liabilities	342,871	860,000
	<u>968,269</u>	<u>1,484,806</u>
Shareholder equity	\$ 1,972,966	\$ 1,528,975
Results of operations, net income for the year	\$ 443,991	\$ 25,917

During the year, the Village received \$nil in dividends (2022 - \$nil).

### 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2023	2022
Wages and benefits payable	\$ 158,797	\$ 161,350
Trade accounts payable and accrued liabilities	361,540	363,997
	<u>\$ 520,337</u>	<u>\$ 525,347</u>

### 9. DEFERRED REVENUE

These funds are externally restricted for the purposes for which they were collected.

	Balance, Beginning of Year	Contributions Received	Transfers Eligible Expenditures /	Balance, End of Year
Provincial Ministry Grant	55,082	1,234,582	( 1,188,855)	100,809
Columbia Basin Trust Grants	197,800	209,330	( 181,243)	225,887
UBCM Grants	-	264,781	( 264,781)	-
RDCK Grants	17,750	567,079	( 534,586)	50,243
Other Miscellaneous	31,485	138,636	( 98,495)	71,626
Prepaid Taxes and Utility Fees	198,573	171,931	( 177,959)	192,545
	<u>\$ 500,690</u>	<u>\$ 2,586,339</u>	<u>\$( 2,445,919)</u>	<u>\$ 641,110</u>

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 10. ASSET RETIREMENT OBLIGATIONS

The Village has recognized asset retirement obligations related to remediating asbestos-containing buildings, remediating asbestos-containing water pipes and decommissioning its wells. The recognition of the asset retirement obligations involved an accompanying increase to buildings, water and hot springs tangible capital assets. The increase in capital assets is amortized on a straight-line basis over the remaining expected useful life of the related assets.

A reconciliation of the aggregate carrying amount of the liability is as follows:

	2023	2022
Opening balance	\$ -	\$ -
Initial recognition of expected discounted cash flows	\$ 634,888	\$ -
Increase due to accretion	\$ 31,173	\$ -
Closing balance	\$ 666,061	\$ -

The liability is estimated using a present value technique that discounts future expenditures. The discount rate used was based on long-term financing rates with MFA of 4.91%. The total undiscounted expenditures and the time period over which they are expected to be incurred is as follows:

	2023
2024	\$ 13,390
2025	\$ 60,471
2026	\$ 13,113
2027	\$ 13,506
2028	\$ 13,911
thereafter	\$ 981,591
	<u>\$ 1,095,982</u>

# Financial Section

VILLAGE OF NAKUSP  
NOTES TO FINANCIAL STATEMENTS (Continued)  
As At December 31, 2023

## 11. LONG-TERM DEBT

	Balance, Beginning of Year	Additions	Principal Payments	Actuarial Adjustment	Balance, End of Year
<b>General Fund</b>					
MFA issue 126 bylaw 648	\$ 177,267	\$ -	\$ 9,235	\$ 3,909	\$ 164,123
MFA issue 130 bylaw 648	69,056	-	3,358	1,238	64,460
MFA issue 117 bylaw 638	60,055	-	4,044	1,748	54,263
MFA equipment loan	239,947	-	12,255	-	227,692
	<u>546,325</u>	<u>-</u>	<u>28,892</u>	<u>6,895</u>	<u>510,538</u>
<b>Hot Springs Fund</b>					
MFA issue 117 bylaw 637	387,618	-	26,101	11,283	350,234
<b>Sewer Utility Fund</b>					
MFA issue 145 bylaw 671	55,883	-	2,463	309	53,111
MFA issue 79 bylaw 546	96,724	-	5,628	8,593	82,503
	<u>152,607</u>	<u>-</u>	<u>8,091</u>	<u>8,902</u>	<u>135,614</u>
<b>Water Utility Fund</b>					
MFA issue 145 bylaw 671	182,734	-	8,055	1,011	173,668
<b>Total Long-Term Debt</b>	<b>\$ 1,269,284</b>	<b>\$ -</b>	<b>\$ 71,139</b>	<b>\$ 28,091</b>	<b>\$ 1,170,054</b>

Actuarial adjustments represent interest earned on sinking funds held by the Municipal Finance Authority. Such interest is used to reduce the principal amount of outstanding debt.

The Village's requirements for future repayments of principal on existing debt for the next five years excluding any actuarial gains that may be realized are as follows:

	General Fund	Hot Springs Fund	Sewer Utility Fund	Water Utility Fund	Total
2024	\$ 44,864	\$ 26,101	\$ 8,091	\$ 8,054	\$ 87,110
2025	\$ 45,248	\$ 26,101	\$ 8,091	\$ 8,054	\$ 87,494
2026	\$ 45,636	\$ 26,101	\$ 8,091	\$ 8,054	\$ 87,882
2027	\$ 46,030	\$ 26,101	\$ 8,091	\$ 8,054	\$ 88,276
2028	\$ 46,429	\$ 26,101	\$ 8,091	\$ 8,054	\$ 88,675

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 12. ACCUMULATED SURPLUS

Accumulated surplus is represented by:

	2023	2022
Unappropriated Surplus		
General Operating Fund	\$ 1,419,817	\$ 1,516,652
Hot Springs Operating Fund	596,178	450,427
Water Operating Fund	587,883	543,688
Sewer Operating Fund	128,068	58,048
	<u>2,731,946</u>	<u>2,568,815</u>
Reserve Fund		
Equipment Reserve	470,696	315,347
Fire Equipment Reserve	389,307	334,989
NACFOR (2013) Legacy Fund	564,025	654,762
Community Works Gas Tax Reserve	565,669	495,867
Growing Communities Reserve	1,164,315	-
Sewer Reserve	1,439,405	1,163,088
Water Reserve	644,521	694,319
Parkland Acquisition Reserve	14,303	13,612
Land Sale Reserve	187,513	178,449
Hot Springs and Chalet Reserve	105,264	100,176
Other Reserves	290,051	191,371
	<u>5,835,069</u>	<u>4,141,981</u>
Equity in Tangible Capital Assets		
General Capital Fund	11,117,581	11,581,665
Hot Springs Capital Fund	628,403	580,594
Water Capital Fund	5,171,619	5,002,834
Sewer Capital Fund	2,441,364	2,517,157
	<u>19,358,967</u>	<u>19,682,250</u>
Investment in NACFOR (2013)	<u>1,972,966</u>	<u>1,528,975</u>
<b>TOTAL ACCUMULATED SURPLUS</b>	<b>\$ 29,898,948</b>	<b>\$ 27,922,021</b>

The Unappropriated Surplus is the amount of Accumulated Surplus remaining after deducting the other appropriated surplus balances. It is available to temporarily finance operations until planned revenues (i.e. property taxes, grants, etc.) are received, or for other operating or capital purposes as determined by Council.

The Reserve Fund is Accumulated Surplus that has been set-aside by decision of Council for a specified purpose. In the normal course of operations, these funds will be used to finance the future services or capital works for which they have been appropriated.

The Investment in NACFOR (2013) is equal to the NACFOR (2013) investment value on an equity basis. In the normal course of operations this investment will not be available to finance operations, but will be maintained in support of the purposes of the investment.

Equity in Tangible Capital Assets is equal to the tangible capital assets less related long-term debt and asset retirement obligations. In the normal course of operations the non-financial assets will not be available to finance operations, but will be used to provide services, and the debt will be repaid by future period revenues.



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 13. PENSION LIABILITY

The Village and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustees pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2023, the Plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation as at December 31, 2021 indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The Village paid \$142,282 (2022 - \$131,686) for employer contributions to the plan in fiscal 2023.

The next valuation will as of December 31, 2024, with results available in 2025.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate resulting in no consistent and reliable basis for allocating the obligation, assets, and cost to individual employers participating in the Plan.

### 14. COLLECTION FOR OTHER GOVERNMENTS

The Village collected and remitted the following taxes on behalf of other Governments.

Provincial Government - School Taxes	\$ 770,361
Provincial Government - Police Tax Levy	108,684
Regional District of Central Kootenay	625,041
Regional Hospital District	69,907
British Columbia Assessment Authority	15,342
Municipal Finance Authority	87
	<u>\$ 1,589,422</u>

### 15. CONTINGENT LIABILITIES

The Village, as a member of the Regional District of Central Kootenay, is jointly and severally liable for the future capital liabilities of the Regional District. The loan agreements with the Municipal Finance Authority provide that if the Authority does not have sufficient funds to meet its payments and obligations, it shall make payments from the debt reserve fund which is in turn established by a similar debt reserve fund of the Village and all other borrowing participants. If the debt reserve fund is deficient, the Authority's obligations become a liability of the Regional District, and may become a liability of the participating municipalities.

In the normal course of a year, the Village is faced with claims for damages of a diverse nature. The outcome of these claims cannot be reasonably determined, and no amounts are accrued in the financial statements.



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 16. GOVERNMENT TRANSFERS

	2023	2022
Government Transfers - Unconditional		
Provincial	<u>414,000</u>	<u>538,000</u>
Government Transfers - Conditional		
Provincial	<u>2,332,631</u>	<u>1,635,634</u>
Other	<u>50,000</u>	<u>3,700</u>
	<u>\$ 2,796,631</u>	<u>\$ 2,177,334</u>

### 17. BUDGET RECONCILIATION

The following reconciles the budgeted annual deficit as shown on the statement of operations to the budget as presented in bylaw no. 726 adopted May 8, 2023.

Annual budgeted surplus as presented	\$ 3,050,992
Transfers from reserves	1,339,500
Transfers to reserves	( 2,322,129)
Amortization	973,200
Debt principal payments	( 77,384)
Capital expenditures	( 3,220,500)
Budgeted use of prior year surplus	283,600
Interfund transfers	( 27,279)
	<u>\$ -</u>

### 18. CEMETERY CARE TRUST FUND

The Village operates the Catholic, Hillcrest, Women's Institute, Glenbank, and Legion cemeteries and maintains a Cemetery Care Fund in accordance with the Cremation, Interment, and Funeral Services Act and related Regulations. In accordance with Act and Regulations, the Village must transfer a specified minimum percentage of certain cemetery fees into the Cemetery Care Fund. The resulting equity balance in the fund is restricted in use; interest earnings are available to the Village to fund ongoing maintenance of the cemetery as required. The condensed financial information for the year ended December 31, 2023 with 2022 comparative figures are as follows:

	2023	2022
<b>ASSETS</b>		
Short-term investments	<u>\$ 46,996</u>	<u>\$ 45,131</u>
<b>EQUITY</b>	<u>\$ 46,996</u>	<u>\$ 45,131</u>
<b>OPERATIONS</b>		
Contributions	<u>\$ 1,100</u>	<u>\$ 1,650</u>
Interest	<u>765</u>	<u>128</u>
<b>CHANGE IN EQUITY</b>	<u>\$ 1,865</u>	<u>\$ 1,778</u>

The Cemetery Trust Fund is not included in the Village's financial statements.

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 19. GROWING COMMUNITIES FUND

Information about the Growing Communities Fund (GCF), when deposited into a reserve fund established by bylaw:

The Province of British Columbia distributed conditional GCF grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia. The Village of Nakusp received \$1,161,000 of GCF Funding in March 2023.

	2023	2022
Opening balance of unspent funds	-	-
Amount received during the year	\$ 1,161,000	-
Amount spent	-	-
Closing balance of unspent funds	\$ 1,161,000	-

### 20. SEGMENTED INFORMATION

The Village of Nakusp is a diversified municipal government that provides a wide range of services to its citizens. The Village's operations and activities are organized and reported by funds and departments. The general fund reports on operations funded primarily by property taxes and government transfers which include services provided by the Village such as general government services, protective services, public works and parks and recreation. The utility operations are comprised of the water and sewer system each accounting for its own operations and programs within its own fund. The Hot Springs and Chalets fund reports the revenues and expenses specific to the Hot Springs operations. Operating results reported by the following segments are included in Schedule B.

#### General government

General government is primarily funded by property taxation and unconditional government transfers. The expenses within the segment are for legislative, general administration and finance functions as well as all operations and maintenance costs relating to the municipal buildings, economic development and promotion and grants to community organizations.

#### Protective services

Protective services is comprised of the Village's fire protection and emergency services and the operating and maintenance costs of the related buildings, vehicles and equipment.

#### Public works

Public works and transportation is a broad function comprised of crews engaged in the maintenance and improvements to the road systems, drainage, waste disposal, snow removal, cemetery, works yard, and other planning and maintenance activities.

#### Parks and recreation

Parks and recreation services contribute to the quality of life and personal wellness through the maintenance of the parks and boulevards, as well as the maintenance and operations of the arena and campground.

#### Water services

The water utility provides safe drinking water to the Village. Revenue and expenses represent the amounts that are directly attributable to the function of the water utility.

# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 20. SEGMENTED INFORMATION (continued)

#### Sewer services

The sewer utility operates the sanitary sewer system networks and treatment plant. Revenue and expenses represent the amounts that are directly attributable to the function of the sewer utility.

#### Hot Springs and Chalets

The Hot Springs and Chalets segment is comprised of the revenues earned and the expenses incurred from the operations and maintenance of the Nakusp Hot Springs which includes the facility, chalets and campground.

### 21. FINANCIAL INSTRUMENTS

#### Credit risk exposure

Credit risk is the risk of financial loss to the Village if a debtor fails to discharge their obligation (e.g. pay property taxes to the Village). The Village is exposed to this risk arising from its accounts receivable.

The Village's investment policy operates within the constraints of the investment guidelines laid out in Section 183 of the Community Charter, which puts limits on the types of investments the Village may invest in. The Section permits the Village's funds to be invested in securities of the Municipal Finance Authority; specified pool investments; securities issued by the Government of Canada, a Canadian province, municipality, or regional district; investments guaranteed by a chartered bank; and deposits in savings institutions or non-equity or membership shares of a credit union.

Accounts receivable is primarily amounts due from government (grants receivable) and Village residents. The Village mitigates credit risk by regular submission of reporting requirements for grant installments to be paid within six months to a year of the grant approval. Property tax receivable risk is mitigated by regular notification to the residents of outstanding amounts and ultimately tax sale for recovery, if necessary. If an accounts receivable is held for a long period of time, an impairment allowance is setup to offset the receivable. There were no changes in exposures to credit risk during the period. The amounts outstanding at year end were as follows:

	2023				Total
	Current	31-60 days	91-120 days	Over 120 days	
Due from other governments	98,267	-	-	-	98,267
Taxes receivable	-	-	-	296,841	296,841
Other receivables	169,221	-	-	-	169,221
Total receivables	\$ 267,488	\$ -	\$ -	\$ 296,841	\$ 564,329

	2022				Total
	Current	31-60 days	91-120 days	Over 120 days	
Due from other governments	182,182	-	-	-	182,182
Taxes receivable	-	-	-	299,817	299,817
Other receivables	121,970	-	-	-	121,970
Total receivables	\$ 304,152	\$ -	\$ -	\$ 299,817	\$ 603,969



# Financial Section

## VILLAGE OF NAKUSP NOTES TO FINANCIAL STATEMENTS (Continued) As At December 31, 2023

### 21. FINANCIAL INSTRUMENTS (continued)

#### Liquidity risk exposure

Liquidity risk is the risk that the Village will not be able to meet all cash outflow obligations as they come due. The Village mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the expected maturities, representing undiscounted cash-flows of its financial liabilities.

	2024	2025	2026	Thereafter	Total
Accounts payable and accrued liabilities	520,337	-	-	-	520,337
Long-term debt	87,110	87,494	87,882	907,568	1,170,054
Asset retirement obligation	\$ 13,390	\$ 60,471	\$ 13,113	\$ 1,009,008	1,095,982
Total	\$ 620,837	\$ 147,965	100,995	\$ 1,916,576	\$ 2,786,373

#### Market risk exposure

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Village operates with constraints of the investment guidelines in Section 183 of the Community Charter.

##### Currency risk

Currency risk arises from the change in price of one currency in relation to another. The Village is not exposed to this risk as it does not transact in foreign currencies.

##### Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in the fair value or future cash flows of financial instruments because of changes in market interest rates. The Village is exposed to this risk through its investments and MFA long-term debt. The Village mitigates this risk by ensuring that they have sufficient cash to meet the outstanding debt obligation if interest rates should rise. The Village monitors expected cash outflow through budgeting and maintenance of loans payable. There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

##### Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial statement will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk). The Village is not exposed to other price risk as the Village does not have any investments or equity instruments.

# Financial Section

## VILLAGE OF NAKUSP SCHEDULE A - TANGIBLE CAPITAL ASSETS As At December 31, 2023

	Land	Park Improvements and Other	Buildings	Equipment, Furniture, and Transportation Vehicles	System	Sewer System	Water System	Assets Under Construction	2023 Total	2022 Total
<b>COST</b>										
Opening Balance	\$ 1,342,412	\$ 3,433,587	\$ 10,343,069	\$ 3,781,603	\$ 5,348,764	\$ 5,681,207	\$ 7,930,513	\$ 895,570	38,536,725	\$ 36,780,576
Add: Additions	-	-	33,000	36,501	133,034	-	902,562	571,613	1,676,710	2,129,052
Add: Additions due to ARO recognition	-	-	424,712	-	-	-	210,175	-	634,887	-
Less: Disposals/Transfers	-	-	-	-	-	-	-	(989,477)	(989,477)	(372,905)
Closing Balance	1,342,412	3,433,587	10,800,781	3,818,104	5,481,798	5,681,207	9,043,250	277,706	39,858,845	38,536,723
<b>ACCUMULATED AMORTIZATION</b>										
Opening Balance	-	577,082	6,084,914	2,400,314	2,234,881	2,991,443	3,296,557	-	17,585,191	16,623,874
Add: Amortization	-	81,112	375,224	189,708	101,221	139,249	192,058	-	1,078,572	961,315
Less: Acc. Amortization on Disposals	-	-	-	-	-	-	-	-	-	-
Closing Balance	-	658,194	6,460,138	2,590,022	2,336,102	3,130,692	3,488,615	-	18,663,763	17,585,189
<b>Net Book Value, year ended December 31, 2023</b>	<b>\$ 1,342,412</b>	<b>\$ 2,775,393</b>	<b>\$ 4,340,643</b>	<b>\$ 1,228,082</b>	<b>\$ 3,145,696</b>	<b>\$ 2,550,515</b>	<b>\$ 5,554,635</b>	<b>\$ 277,706</b>	<b>\$ 21,195,082</b>	<b>\$ 20,951,534</b>



# Financial Section

**VILLAGE OF NAKUSP**  
**SCHEDULE B - SEGMENTED INFORMATION**  
**As At December 31, 2023**

	General Government	Hot Springs and Chalets	Parks and Recreation	Protective Services	Public Works and Transportation	Sewer Services	Water Services	Total
<b>REVENUE</b>								
Conditional transfers from other governments	\$ 1,379,582	\$ 2,054	\$ 563,758	\$ 382,366	\$ 20,800	\$ -	\$ 34,071	\$ 2,382,631
Unconditional transfer - Province of B.C.	414,000	-	-	-	-	-	-	414,000
Municipal property and parcel taxes	1,287,369	-	-	-	-	4,548	14,872	1,306,789
Hot Springs fees and other revenue	-	1,191,933	-	-	-	-	-	1,191,933
Water user fees and charges	-	-	-	-	-	-	605,931	605,931
General fees and charges	154,841	-	260,577	16,050	145,546	-	-	576,814
Sewer user fees and charges	-	-	-	-	-	536,761	-	536,761
Investment interest and MFA actuarial gain	317,304	11,579	-	-	-	9,081	1,085	339,049
Utility taxes and grant-in-lieu of taxes	105,749	-	-	-	-	-	-	105,749
Interest and penalties on taxes	39,231	-	-	-	-	-	-	39,231
Equity income (loss) in NACFOR (2013)	443,991	-	-	-	-	-	-	443,991
	<u>4,141,367</u>	<u>1,205,566</u>	<u>824,335</u>	<u>398,416</u>	<u>166,346</u>	<u>550,390</u>	<u>655,959</u>	<u>7,942,879</u>
<b>EXPENSES</b>								
Interest on debt	-	10,437	14,072	15,582	-	10,683	6,818	57,592
Goods and services	758,105	320,437	534,856	211,493	309,360	160,720	173,207	2,467,978
Wages, benefits and Council stipends	643,301	635,607	361,613	79,452	397,793	98,622	114,248	2,330,636
Accretion	17,339	10,320	-	-	-	-	2,914	31,173
Amortization of tangible capital assets	31,214	50,618	352,621	87,377	225,435	139,249	192,059	1,078,573
	<u>1,450,559</u>	<u>1,027,419</u>	<u>1,262,962</u>	<u>393,904</u>	<u>932,588</u>	<u>409,274</u>	<u>489,246</u>	<u>5,965,952</u>
<b>Annual Surplus/Deficit</b>	<u>\$ 2,691,308</u>	<u>\$ 178,147</u>	<u>\$ (438,627)</u>	<u>\$ 4,512</u>	<u>\$ (766,242)</u>	<u>\$ 141,116</u>	<u>\$ 166,713</u>	<u>\$ 1,976,927</u>

# Financial Section

VILLAGE OF NAKUSP  
SCHEDULE C - COVID-19 PROVINCE OF BC RESTART GRANT  
As At December 31, 2023

	2023	2022
<b>OPENING BALANCE</b>	<b>\$ 396,546</b>	<b>\$ 461,756</b>
<b>EXPENDITURES</b>		
Addressing revenue shortfalls	13,823	12,385
Facility reopening and operating costs	38,814	52,825
Computer and other electronic technology costs	15,994	-
<b>CLOSING BALANCE</b>	<b>\$ 327,915</b>	<b>\$ 396,546</b>

# Statistical Information

## PROPERTY TAX EXEMPTIONS (PTE)

Through the adoption of an annual bylaw, the Municipal Council may provide a permissive exemption from taxation to certain groups and organizations. The legal capacity to provide these permissive tax exemptions is through powers granted to the Council in the *Community Charter*.

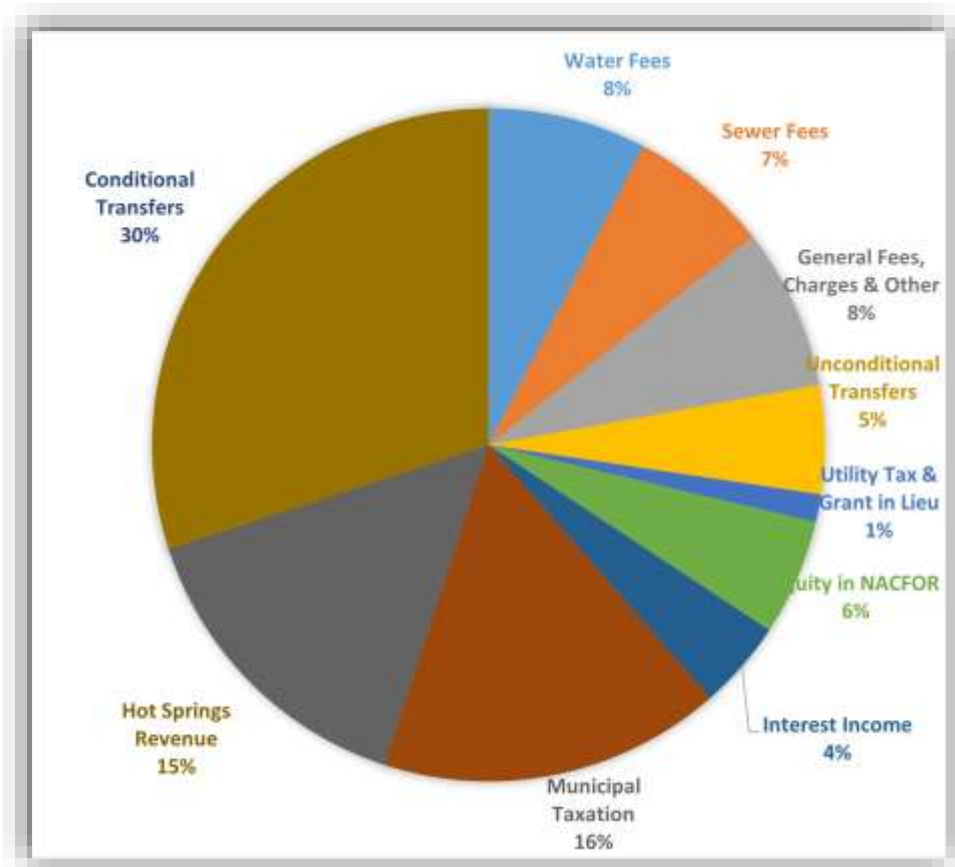
To be considered for a permissive tax exemption, an organization must submit an application and illustrate that their goals, policies, and operating principles that reflect those of the municipality; that the services provided are an extension of municipal services and that their programs are deemed to contribute to the well being of the community. They must be primarily used by residents of the Village of Nakusp and allow all Nakusp residents to participate and adhere to all Village of Nakusp bylaws and policies.

Below is a listing of organizations granted a PTE in 2023 together with the amount of municipal taxes that would have been imposed on the property if it were not exempt.

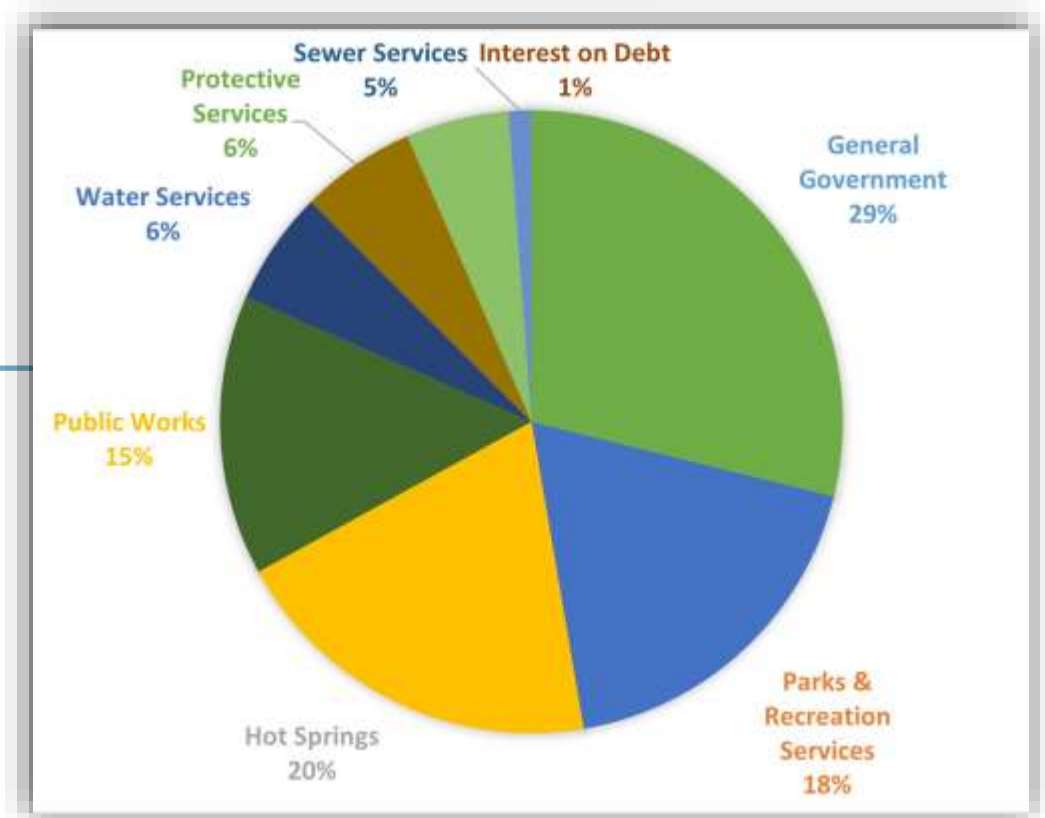
2023 Summary of Permissive Tax Exemptions	2023 Value of Exemption
Royal Canadian Legion, Branch 20	\$416
Arrow and Slocan Lakes Community Services Association	\$6,446
Arrow Lakes Caribou Society	\$1,800
Halcyon Assisted Living Society	\$1,185
Nakusp Childcare Society	\$737
Arrow Lakes Hospital Auxiliary	\$1,179
Old Fire Hall Collective	\$3,760
Arrowtarian Senior Citizens Society	\$2,835
Arrowtarian Senior Citizens Society	\$1,882
Arrowtarian Senior Citizens Society	\$2,339
Kinsmen Building	\$1,558
Nakusp Senior Citizens Association	\$1,464
<b>Total of Permissive Tax Exemptions Under Bylaw 689</b>	<b>\$25,601</b>
Total of General Statutory Exemptions (Public Worship)	\$3,707
<b>Grand Total of all Tax Exemptions</b>	<b>\$29,308</b>
<i>Grand Total of all Tax Exemptions, as a % of 2023 Municipal Levy</i>	<i>2.28%</i>

# Statistical Information

## REVENUES 2023

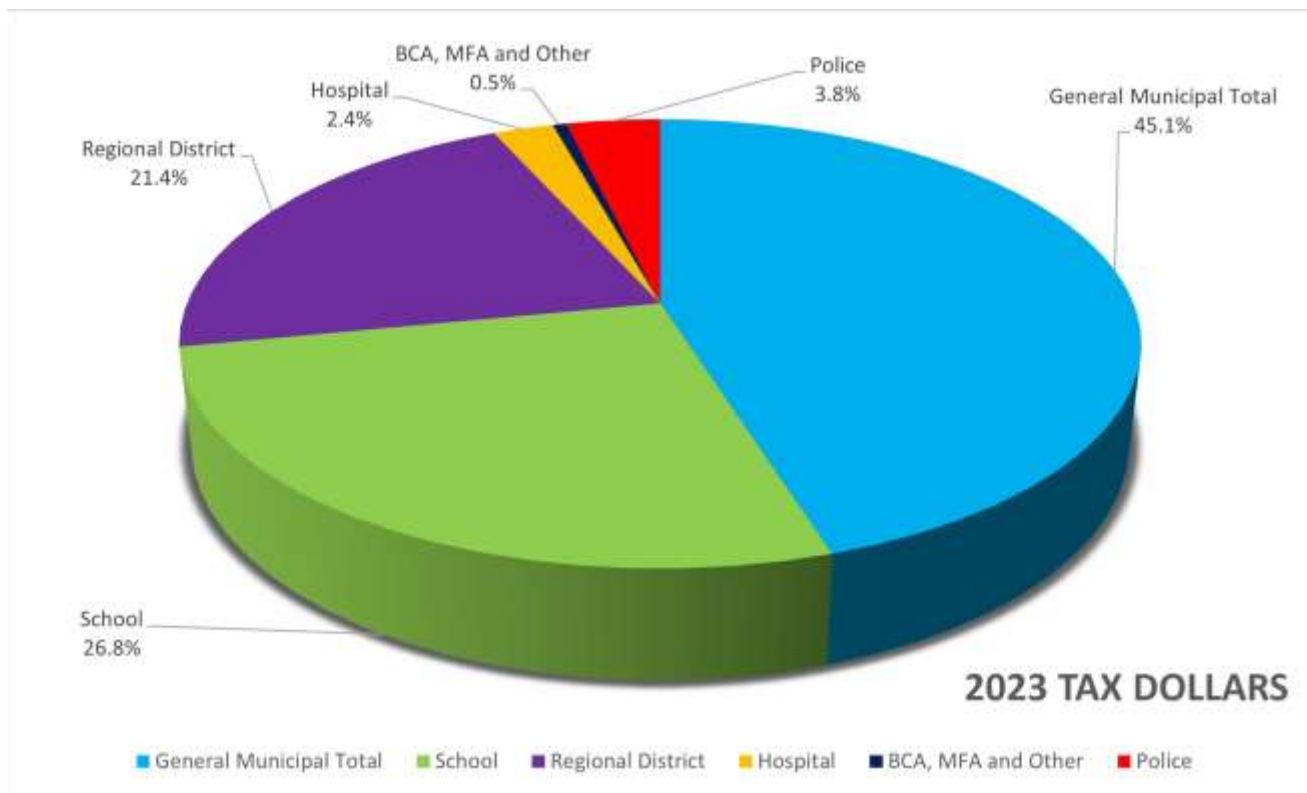


## EXPENSES 2023





# Statistical Information



## MUNICIPAL STATISTICS

Incorporated:	November 24, 1964	Founded:	1892
Location:	Regional District of Central Kootenay, 200 km east of Vernon, 162 km northwest of Nelson School District No. 10, Arrow Lakes		
Area:	1059 hectares	Elevation:	457.2 meters
Population:	1,589 (2021 Census)		
Km of Roads:	Paved - 32	Unpaved - 2	km of Lanes: 6.6
Coordinates:	Longitude is 117°47'57"W		Latitude is 50°14'20"N
Km of Domestic Water System	34.3		
Km of Sewers:	Storm - 5.6    Sanitary - 26.2		
Employees:	25		